

## Swedish Match AB (OTC Pink: SWMAY)

---

Industry: Food, Beverage & Tobacco - Tobacco

Rating: Buy

Target: \$23.17 USD

Date: January 30, 2015



## Executive Summary

---

### Business Summary

Swedish Match AB (Swedish Match) is a vertically integrated tobacco products, matches, and lighters company based in Stockholm, Sweden. Swedish Match's production facilities are located in six countries and its largest markets are Scandinavia (Norway, Denmark, and Sweden), the United States, and Brazil. The three main product divisions are described as "snus and moist snuff products," "other tobacco products," which are cigars and chewing tobacco, and "lights" which are matches and lighters. Snus and moist snuff products are the dominant contributors by a measure of sales and operating profit. Swedish snus is a unique product in the smokeless tobacco market. Snus (Swedish IPA: "sn̥ʉ:s"), is a finely ground and unfermented tobacco product that is water pasteurized, packaged in small cellulose pouches (or kept loose), and sold in circular containers.

### Investment Case

#### Substitution

The harms of tobacco cigarette smoking today are universally unquestioned. Government programs, graphic labels, and legislation have all contributed to public awareness. The World Health Organization's (WHO) fact sheet 339 states that tobacco kills nearly six million people each year. However, the most important factor to realize is that tobacco has been consumed by humans since time immemorial in a variety of forms, each with varying "degrees" of risk. While tobacco addiction is both physiological and psychological, nicotine is the key reason. Snus offers the consumer a similar amount of nicotine through the oral mucosa instead of the alveoli of the lungs. We think that public awareness of the harms of cigarette smoking has the potential to drive the transition towards Swedish Match's products.

#### United States & European Union (EU) Expansion

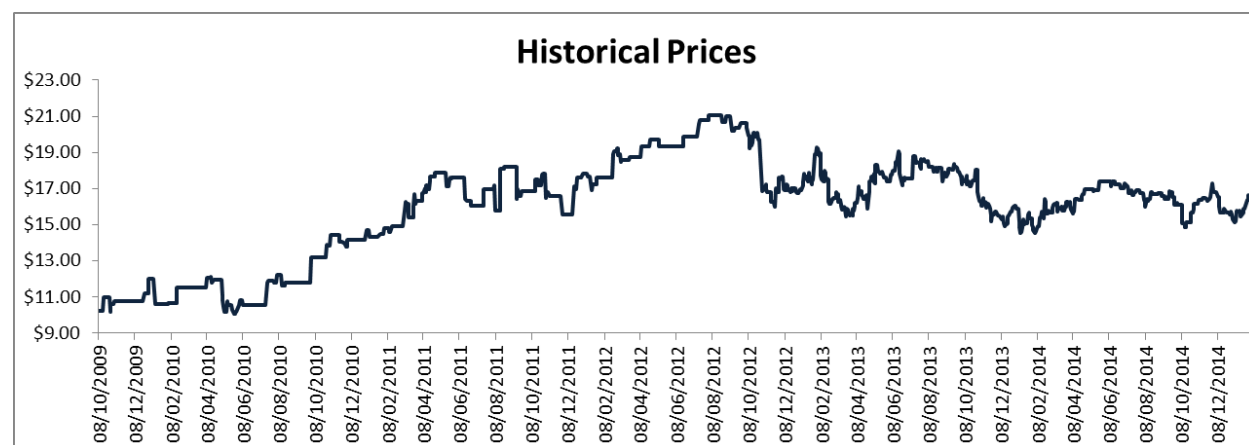
In 1992, after a WHO study concluded that snuffs were carcinogenic to humans, the EU banned all oral tobacco products that could not be smoked or chewed. In the April 3, 2014 version of Directive 2014/40/EU, Article 17 states that "Member States shall prohibit the placing on the market of tobacco for oral use." As Swedish snus is neither "smoked nor chewed," it was banned despite cigarettes having a far higher risk profile. The most current directive allows for sale in Sweden under Article 151 of the Act of Accession of Austria, Finland, and Sweden. Snus is so important to Swedish exports that the former Minister of Trade, Ewa Björling, has publicly defended it. While this seems counterintuitive as an investment case, we believe that the arbitrary nature of Article 17, government support, and increasing scientific data in favour of the product will result in an eventual lifting of the ban.

# Key Statistics

(USD)	Current	(USD, millions)	2012	2013	Current
Price	\$16.35	Enterprise Value (EV)	\$8,334	\$7,385	\$7,418
Date	January 30, 2015	Total Debt/EV	0.19	0.22	0.16
52 Week Range	\$14.36 - \$17.37	EV/Free Cash Flow	22.54	22.90	18.65
Shares Outstanding	200,500,000	EV/EBITDA	13.91	12.82	13.03
Market Capitalization <sup>1</sup>	\$6,556,350,000	Price/Earnings	15.90	15.35	15.65
Enterprise Value <sup>2</sup>	\$7,417,590,000	Price/Sales	3.70	3.30	3.37
Beta	0.80	SG&A/Revenue	0.10	0.10	0.10
CUSIP	870309606	Tobacco Tax/Revenue	0.51	0.49	0.49
ISIN	US8703096060	Dividend Yield	2.11%	2.61%	2.54%

Balance Sheet (SEK, millions)	2010	2011	2012	2013	LTM
Cash & Cash Equivalents (Cash)	3,275	2,533	2,824	3,164	3,220
Current Assets (Excluding Cash)	2,887	3,031	3,080	3,047	2,929
<b>Total Assets</b>	<b>14,739</b>	<b>14,507</b>	<b>14,371</b>	<b>14,881</b>	<b>15,497</b>
Current Liabilities	3,485	4,714	4,305	3,774	5,204
Total Debt	9,734	9,818	10,357	10,340	9,819
<b>Total Liabilities</b>	<b>15,221</b>	<b>16,107</b>	<b>16,422</b>	<b>15,666</b>	<b>15,487</b>
<b>Total Equity</b>	<b>(482)</b>	<b>(1,599)</b>	<b>(2,051)</b>	<b>(785)</b>	<b>(40)</b>

Income Statement (SEK, millions)	2010	2011	2012	2013	LTM
Revenue	25,062	23,662	25,449	24,991	25,352
<b>EBITDA</b>	<b>15,339</b>	<b>15,673</b>	<b>16,955</b>	<b>16,076</b>	<b>15,757</b>
Depreciation & Amortization	288	290	296	275	222
Interest	590	560	589	578	538
Tax <sup>3</sup>	12,105	12,639	13,567	12,981	13,017
<b>Net Income</b>	<b>2,958</b>	<b>2,538</b>	<b>2,907</b>	<b>2,711</b>	<b>2,601</b>



<sup>1</sup>Refer to "Security Specifics" section <sup>2</sup>SEK/USD = 0.12 <sup>3</sup>Sum of "income tax expense" and "tobacco tax"

## Company History

### Tobacco in Sweden

To have a sense of the importance of such a humble product to Sweden, it is imperative to consider the long history of tobacco in Europe. From Christopher Columbus' 1492 encounter with the plant in Haiti to Queen Catherine de Medici's use of nasal snuff as a headache cure, tobacco is nothing new. It was in the 1700s when the Swedish tobacco industry truly developed. Starting with the first tobacco crops in Skåne, Gränna, and Alingsås, tobacco was eventually planted in about 70 Swedish towns. The most recognizable snus brands of today come from the 1800s. Petter Swartz's "Röda Lacket," J.A. Boman's "General" and Jacob Fredrik Ljunglöf's "Ettan" are all owned today by Swedish Match. The General brand is even sold in the Canadian market.



Credit: Swedish Match Image Bank

### AB Svenska Tobaksmonopolet



Credit: Swedish Match Image Bank

In 1915, Sweden created AB Svenska Tobaksmonopolet (Tobaksmonopolet) and nationalized all plantations. This monopoly was created to finance Sweden's military defense and start a national pension system. Tobaksmonopolet is also credited with founding a medical tobacco research council in 1957, seven years prior to the world's first publication on the harmful effects of smoking by then Surgeon General of the United States, Luther Terry. In the 1960s, the sales and import monopoly was abolished and

Tobaksmonopolet was converted into the state owned limited liability company, Svenska Tobaks AB (Svenska Tobaks). In 1968, to gain a foothold in the European cigar market, the company then acquired Elizabeth Bas/La Paz (EBAS). This would be the start of Swedish Match's involvement in the cigar market. From Svenska Tobaks, the ownership of the company was then transferred in 1971 to Statsföretag AB (Statsföretag), another state owned enterprise. This period was characterized by acquisitions and the development of the first portion packed snus in 1973. In 1984, Statsföretag was renamed to Procordia AB (Procordia) and listed on the Stockholm Stock Exchange in 1989. The Swedish Match of today carries around 40 years of experience in producing portion packed snus.

## Company History

### Svenska Tändsticks AB

Svenska Tändsticks AB (Tändsticks) was formed in 1917 by Ivar Kreuger after the consolidation of 20 companies in the match industry prior to the First World War. In 1918, Tändsticks listed on the Stockholm Stock Exchange and grew to own match companies in 33 countries worldwide. By 1929, Kreuger's death and the Great Depression led to a consolidation. The following president, Fred Ljungberg, then oversaw a period of diversification into wood veneer, doors, and other wood based products as match exports declined. Axel Brandin then succeeded Ljungberg in 1944 and began investing in the forest land which still forms a part of the company's balance sheet assets today. By 1980, Tändsticks was renamed to Swedish Match and even more acquisitions occurred including Cricket lighters from Gillette. From there, Swedish Match was acquired by STORA, sold to Nederlight BV, and finally acquired by Procordia in 1992. The notable brands of today include Cricket, Fiat Lux matches and toiletries in Latin America, and Redheads matches in Australia to name a few.



Credit: Swedish Match Image Bank

### Swedish Match AB



Credit: Swedish Match Image Bank

In 1992, Procordia, Volvo, and the Swedish government jointly purchased Swedish Match to complement the existing businesses of Svenska Tobaks, EBAS, Pinkerton Tobacco (the Owensboro, Kentucky manufacturer of Red Man chewing tobacco), and their confectionery division. Eventually, after a period of ownership by Volvo, shareholders decided to split the company into Volvo and Swedish Match AB. After the new listing, Swedish Match acquired R.J. Reynolds' cigar division, General Cigars, and distribution companies in Australia, New Zealand, and Hong

Kong. In 2008, the current President and CEO, Lars Dahlgren was appointed. Since then, Swedish Match has had numerous acquisitions and divestitures, but one event we find notable is the creation of SMPM International AB (SMPM). SMPM was a joint venture agreement in 2009 with Philip Morris International (PMI) to commercialize smokeless tobacco products worldwide. We think that the decision was well justified considering PMI's long history in the tobacco industry and its global reach.

## Management

---

### Lars Dahlgren President and CEO



Credit: Swedish Match Image  
Bank

Since 2008, Dahlgren has been the President and CEO of Swedish Match. He is 45 years old. Starting in 1996, he has held a variety of positions with Swedish Match, ranging from Finance Director in the Philippines to Senior Vice President and Chief Financial Officer. His only past experience outside the company was at the investment bank SBC Warburg as a Financial Analyst. Dahlgren holds a M.Sc. in Business and Economics from the Stockholm School of Economics. At the time of writing, his holdings as per Finansinspektionen (FI), Sweden's financial supervisory authority, are 36,900 common shares.

### Richard Flaherty President, US Division



Credit: Swedish Match Image  
Bank

Flaherty has been with Swedish Match since 2000 and he has been the President of the US Division since 2009. He is 56 years old. He holds a B.A. in Economics, J.D. Law from Rutgers University, and LLM in Taxation from New York University. He was formerly the CEO of Bumble Bee Seafoods, LLC (also known as Clover Leaf in Canada) and Commercial Director at Unilever. His FI listed holdings are 18,125 common shares.

### Marlene Forsell Senior Vice President and CFO



Credit: Swedish Match Image  
Bank

Forsell acquired her current position in 2013 and she has been with Swedish Match since 2004. She is 39 years old. Her previous positions with Swedish Match include Vice President Group Reporting, Vice President Business Control (Smokefree Division), and Vice President Corporate Control. Her FI listed holdings are 1,300 common shares.

### Joakim Tilly President, Scandinavia Division



Credit: Swedish Match Image  
Bank

Tilly joined Swedish Match in 1994 and has held his current position since 2013. He is currently 45 years old and holds a M.Sc. in Business and Economics from the Stockholm School of Economics. He was also the CEO and CFO of Netgiro International, a B2B and B2C payments processing company. His FI listed holdings are 8,240 common shares.

## Management

---

### Marie-Louise Heiman

#### Senior Vice President, Legal Affairs and General Counsel



Credit: Swedish Match Image  
Bank

Any tobacco product company operating in today's litigious business environment requires a strong legal team. Heiman has been with Swedish Match since 1996 and she has held her current position since 2015. She is 50 years old. Heiman holds a Master of Laws, LL M from Uppsala University, Sweden. She has held legal related positions for Fortos AB, Procordia AB, and BCP Branded Consumer Products AB. Her FI listed holdings are 1,165 common shares.

### Fredrik Lagercrantz

#### Senior Vice President, Business Control



Credit: Swedish Match Image  
Bank

Lagercrantz has held his current position since 2013 and he has been with Swedish Match since 2009. He is 38 years old. Lagercrantz holds a M.Sc. in Business and Economics from the Stockholm School of Economics. Prior to joining Swedish Match, he was a Management Consultant at McKinsey & Co. His FI listed holdings are 1,595 common shares.

### Lars Olof Löfman

#### Chief Innovation Officer, Scandinavia Division



Credit: Swedish Match Image  
Bank

Löfman has been with Swedish Match since 1987 and he has held his position since 2013. He is 59 years old and holds a M.Sc. in Engineering and Controller DIHM. He has worked in roles related to distribution, operations, supply, and marketing. His FI listed holdings are 10,689 common shares.

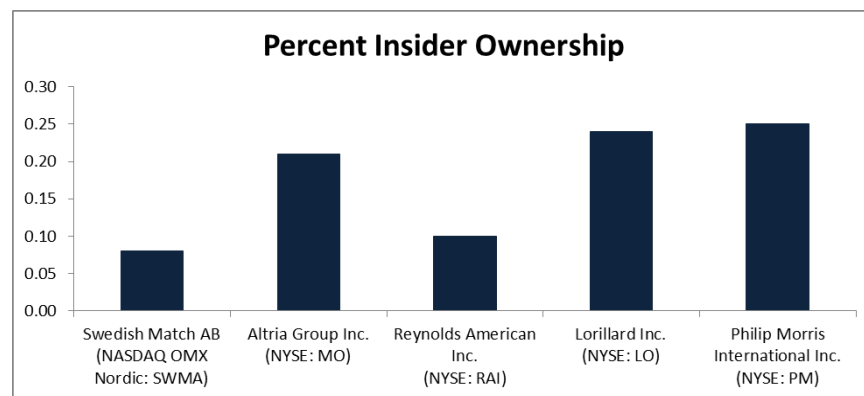
## Ownership Summary

Appendix Figure 2 shows the number of common shares held by members of Management (dark blue) and by members of the Board of Directors (light blue) at the time of writing as per FI data. The holdings mentioned here are the common shares listed on NASDAQ OMX Nordic exchange. The graph does not include the effects of options as many did not have significant options positions.

# Management

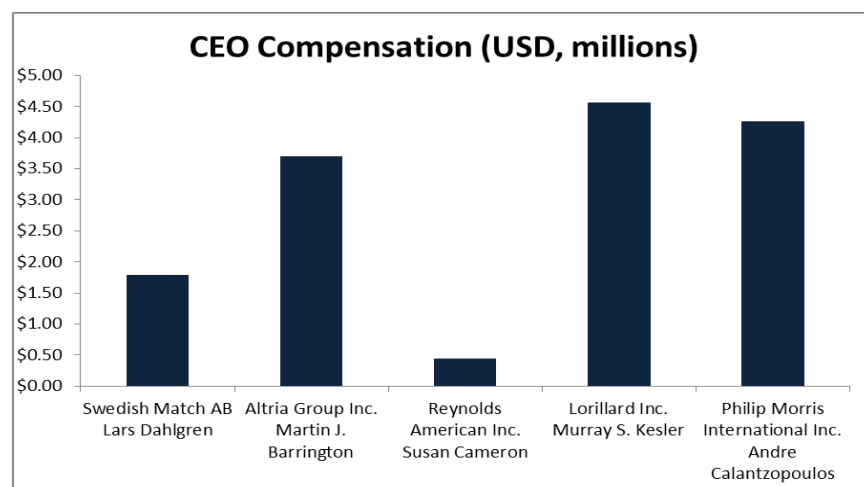
## Aggregate Insider Ownership

In total, Management and the Board of Directors hold a total of 0.08% of Swedish Match's common shares outstanding. While we do not view this to be encouraging, a glance at comparable companies by market capitalization points to the fact that they are all widely held. Swedish Match is on the lower end of insider ownership but its figures are not disproportionate.



## Remuneration

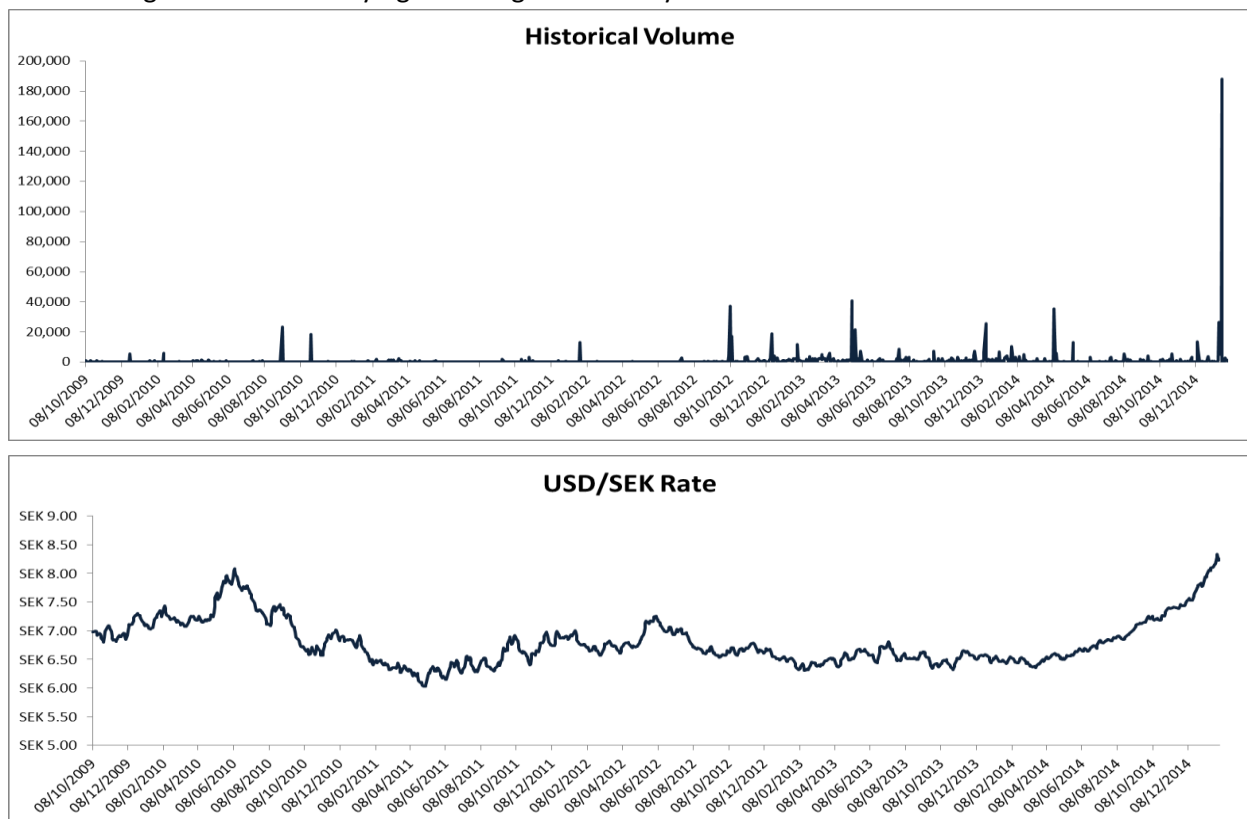
Relative to other CEOs of comparable tobacco products companies, we believe that compensation is in line. Swedish Match has industry standard fixed and variable wages as well as benefits. We also support the decision to promote internally as a means of rewarding performance. In terms of relative market capitalization, Swedish Match appears generous, but we have to take into account the cost of attracting and retaining executives with experience and organizational fit. The chart below shows aggregate compensation converted to USD.



## Security Specifics

### American Depositary Receipt (ADR)

Underlying common shares of Swedish Match trade on the NASDAQ OMX Nordic exchange under the ticker “SWMA” and are denominated in Swedish Krona (SEK). “SWMAY” is a Level 1, unsponsored ADR listed on the OTC Markets Pink exchange that is denominated in USD. One ADR is approximately equivalent to one half of an underlying common share. The movement in USD/SEK explains the post-conversion difference between the value of the ADR and the underlying. The term “unsponsored” means that Swedish Match has no formal agreements with depositary banks BNY Mellon and Citi. While we make note of the point, we do not foresee any material risks arising from the depositary banks themselves as both have well established and recognized depositary receipt programs. Level 1 ADRs also are subject to the loosest reporting requirements by the Securities and Exchange Commission. Investors should be aware that there is limited information through North American reporting channels and should instead opt for audited financial publications through Swedish Match, FI, or other European agencies. For a period of time, Swedish Match was listed on the NASDAQ, but lack of investor interest, low turnover, and fees were cited as the reason that management decided to delist and terminate the ADR program on August 19, 2004. Volume, with the exception of news releases, is generally low and this is something to note when buying or selling this security on a short term basis.



## Swedish Snus

---

### The Product



Credit: Swedish Match Image Bank (Top Left and Right), Northerner Scandinavia Inc. (Bottom Left and Right)

Swedish snus is sold in two different forms. Snus also can be purchased in a plethora of flavours ranging from mint and “natural” to berry and coffee. The top two images depict portioned snus. These pouches are placed under the upper lip. The bottom two images depict loose snus, which is the same finely ground tobacco that is then compressed into a ball or cylinder known colloquially as a “pris” and then placed under the upper or lower lip. The tool to the right is used by some to achieve a more uniform and consistent cylinder. We believe that the pouch format will be the dominant form to drive expansion into the international market. Unlike American smokeless tobacco, portion snus is spit free and far more discreet before and after use.

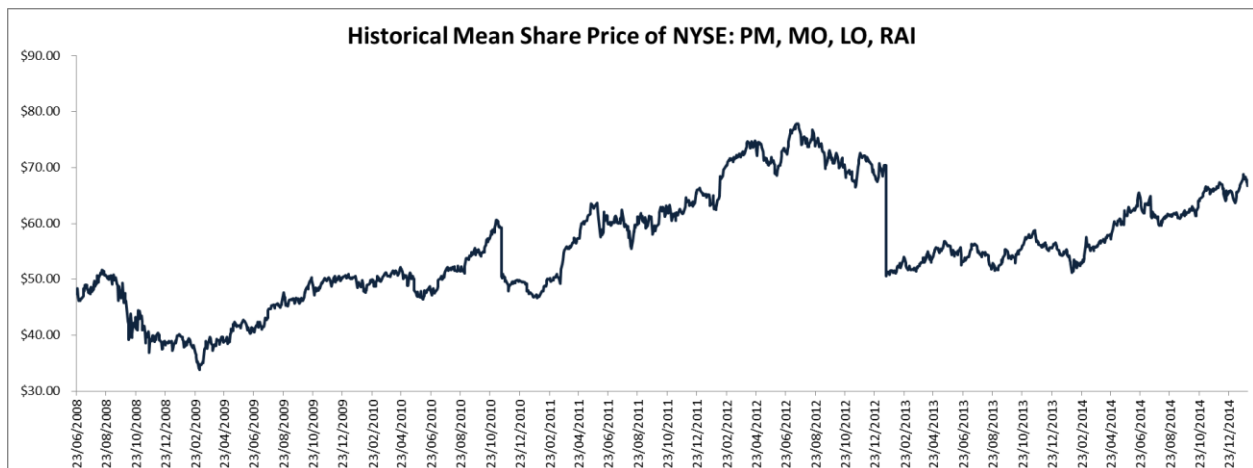
However, the key factor that distinguishes snus from other smokeless tobacco products lies in how the tobacco leaves are processed. American smokeless tobacco products are sold in both loose and portioned forms, so the prevalence of the pouch format does not truly distinguish snus. The North American perception that a smokeless product is “Swedish snus” only when it is portioned is largely a marketing issue and we believe this can be easily eroded by the introduction of products such as Reynolds American Inc.’s “Camel Snus.” We think it is important therefore that Swedish Match advertise (to the extent that it is legally allowed) the difference by which its products are manufactured. The method of processing has significant medical implications which are important to policymakers. This difference in risk classification could result in more lenient labelling and distribution rules.

# Swedish Snus

## Labelling Risk

For any tobacco products company, labelling has become increasingly punitive over time. From the contents of the warning label to the font size used, these details have all been codified into law. For example, Section 204 of the United States Food and Drug Administration’s (FDA) Family Smoking Prevention and Tobacco Control Act (Tobacco Control Act) states that smokeless tobacco products must bear warnings starting with the word “WARNING:” and followed by sentences such as “This product can cause mouth cancer. This product can cause gum disease and tooth loss. This product is not a safe alternative to cigarettes. Smokeless tobacco is addictive.” The labels are even mandated to “comprise at least 30 percent of each such display panel.” We have no illusions that Swedish Match would be exempt from these labels at the very minimum. However, we do think that its lowered risk profile would prevent the introduction of more drastic measures such as homogenous packaging or graphic warning labels.

While every “increment” of leniency is beneficial for Swedish Match, regardless of the labels, a glance at aggregate share price data since the introduction of tobacco legislation strongly suggests that labelling has actually done little to curtail overall tobacco use. For reference, the Tobacco Control Act became effective on June 22, 2009. The vertical freefall in 2013 was due to multiple stock splits. Clearly, as per the graph below, tobacco is still flourishing along with the increased quantity and severity of warnings. If cigarette warning labels are generally ineffective, we see no convincing reason as to why they would be more effective on smokeless tobacco products.



# Swedish Snus

## Manufacturing Method - Consumer Care

Swedish Match describes their manufacturing method as the “GOTHIA TEK Quality Standard.” The standard oversees production from the seed to the end product and has been in place since 2000. Gothiatek is divided into consumer care, quality, and openness. While we often treat statements made by tobacco and alcohol companies with some level of skepticism, we believe that this particular standard has proven benefits.

The first area, consumer care, relates to the tolerances for toxic substances such as lead, tobacco specific nitrosamines (TSNAs), and aflatoxins, which are naturally occurring mycotoxins caused by fungi. We think that a supporting factor is specific product recognition by government. The industry is regulated by the Swedish National Food Agency and facilities must conform to hygiene standards set by the Swedish Food Act. Swedish Match is governed by the directive on snus and chewing tobacco (LIVSFS 2012:6). Legislation and legitimacy give Swedish Match a strong incentive to adhere to standards and publicise them. Below is an overview showing average reported content of undesirable or toxic components in Swedish Match snus compared to national limits. “Reason for Concern” is general, not necessarily proven, and the health effects differ by the amount and the route by which humans interact with the particular component.

Component	Limit	Undesirable/Toxic Components		
		Average Content in 2013 (95% CF)	Reason for Occurrence	Reason for Concern
Nitrite (mg/kg)	3.50	1.40 (1.40-1.50)	Derivative of nitrate from drying and processing	Carcinogenic nitrosamines
TSNAs NNN+NNK (mg/kg)	1.00	0.49 (0.49-0.50)	Formed during curing and processing	Carcinogen
NDMA (µg/kg)	5.00	<0.6	Present in green tobacco plant	Hepatotoxin
Benzo(a)pyrene (µg/kg)	2.50	<0.6	Formed through fire curing and from air pollution	Mutagenic and carcinogenic metabolites
Agrochemicals	Internal Limit	Below the quantity used in fruit crops	Pesticide	Various
Cadmium (mg/kg)	0.50	0.28 (0.28-0.29)	Comes from soil	Poisonous
Lead (mg/kg)	1.00	0.15 (0.15-0.15)	Comes from soil	Neurotoxin
Arsenic (mg/kg)	0.25	0.07 (0.07-0.07)	Comes from soil	Poisonous
Nickel (mg/kg)	2.25	0.89 (0.87-0.91)	Comes from soil	Allergen, carcinogen
Chromium (mg/kg)	1.50	0.42 (0.41-0.42)	Comes from soil	Chromium (VI) toxicity

All Gothiatek products bear an ingredients label, which is an exception among tobacco products such as cigarettes, cigars, and American smokeless tobacco. In countries such as Canada where there is no space for an ingredients label net of warnings, the corresponding list can be easily accessed on their website. We think this level of corporate transparency is exactly what Swedish Match needs to maintain a positive image and even protect itself against litigation. The image to the right is an example of a Swedish Match snus product that can be purchased in Canada.

### General Classic Portion

CAS	Ingredient name	Function	mg/portion
7732-18-5	Water	Humectant	470
	Pouch material	Pouch	39
57-55-6	Propylene glycol	Humectant	34
7647-14-5	Sodium chloride	Other	28
497-19-8	Sodium carbonate	pH Adjuster	23
	Flavor	Flavor	2.0

For information of all ingredients in our Snus products, please use our [Composite list](#).

Page updated Dec 22, 2014

## Swedish Snus

---

### Manufacturing Method - Quality



Credit: Swedish Match Image Bank

The tobacco farming market has similar characteristics to a monopsony. For tobacco companies, this is not only a matter of cost savings but one of quality control and standardization. It is common for smokers to show preference towards a particular brand of cigarettes for its taste, design, labelling, and other factors. To maintain the loyalty of a consumer, the taste of a particular blend must be consistent. Snus is no exception to this. Swedish Match distributes a specific strain of the tobacco plant, and from there, farmers around the world grow the plant for six weeks and cure the leaves for another six weeks. The cured leaves are then shipped back to Sweden where they undergo a highly mechanized process of grinding, mixing with other ingredients, water pasteurization, and then packaging. Unlike flue and fire cured tobaccos, Swedish Match cures tobacco by air and sunlight, which results in naturally lower TSNA levels. It also advertises the fact that its plants are not genetically modified, although we do not see any material health implications resulting from this fact.

One significant issue that we recognize is the fact that snus must be kept away from heat and refrigerated prior to sale. On one hand, Swedish Match supplies cabinet “coolers” to end retailers which double as lockable promotional displays. However, in places such as British Columbia, Canada, retailers are not permitted to openly display tobacco products. Thus, retailers may have an issue of keeping snus fresh, but hiding the cooling cabinet. Once the foil seal is opened, the consumer then has to use it before the pouches dry out. Again, for the heavy user, this should not be an issue, but we think that the container’s seal should be improved to make it more shelf stable and impermeable after opening. This is especially relevant to individuals looking to substitute from highly shelf stable products such as cigarettes.

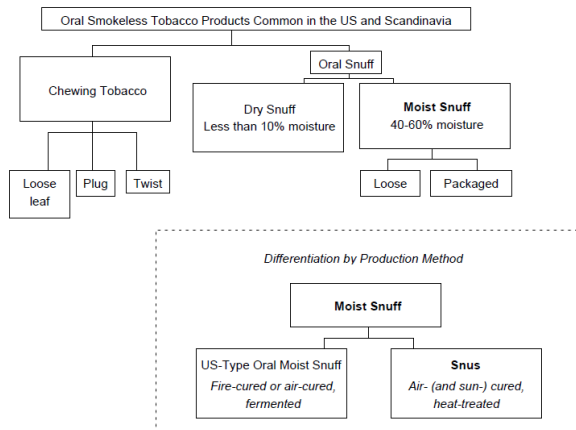
### Manufacturing Method - Openness

To a certain extent, we have to recognize that companies of a similar scale to Swedish Match have the funds and the funds at stake to aggressively defend their products. However, relative to other tobacco products and other tobacco companies, it is arguably easier to find ingredients and medical research on Swedish Match’s products. We hold strongly that no tobacco use is always safer than tobacco use, but Swedish Match has made a strong case for the fault behind many previous research papers. Because of the lack of defined terms, most research on smokeless tobacco products fail to use Swedish snus, and rather, test with American fire cured and fermented smokeless tobacco, which is a vastly different product from both a chemical and production standpoint.

## Swedish Snus

### “Review of the Scientific Literature on Snus (Swedish Moist Snuff)”

Figure 2-1. Distinction Between Snus and Other Oral Smokeless Tobacco Products (adapted from Andersson and Axell 1989)



Credit: ENVIRON Holdings, Inc.

ENVIRON Holdings, Inc. (ENVIRON) of Arlington, Virginia is an international consulting company that specializes on environmental, health, and safety issues. It is an organization we have found to be of good repute, and has even been commissioned by governmental agencies such as the United States Environmental Protection Agency (USEPA). ENVIRON published the report on March 31, 2010. ENVIRON’s report was originally written for Swedish Match and key individuals, but FDA legislation has mandated its release. While the 362 page document is a summary of all current scientific literature, it is

likely one of the most comprehensive and objective pieces on the subject. We have decided to draw upon it because of its objectivity in writing and honesty in mentioning works of scientific literature which are not positive towards snus. We have found several points from the document which address common concerns and support our investment thesis.

### Carcinogenic Potential

*“Well-controlled epidemiological evidence indicates that Swedish snus is not associated with oral cancer.” (Page 4)*

*“Studies support the conclusion that Swedish snus is not genotoxic in mammalian cells and a recent study also reported that Swedish snus is not mutagenic, cytotoxic or clastogenic.” (Page 3)*

*“A limited number of epidemiology studies have failed to demonstrate that Swedish snus is a significant risk factor for the following cancers: kidney, bladder, lung, skin cancer, hematopoietic cancers, and all cancers combined.” (Page 4)*

### Sodium Chloride

*“Based on the results presented in Table 2-2, Lunell and Lunell (2005) assumed an average extraction of 7 mg sodium chloride per sachet of snus and concluded that it would take daily consumption of approximately 900 sachets of snus to produce an intake of approximately 6 g of sodium chloride.” (Page 17)*

## Swedish Snus

---

### General Conclusions

It is a commonly heard statistic that tobacco products contain thousands of chemical compounds. What this fails to account for is that most are naturally occurring and in Swedish Match products, most of the undesirable compounds are present in quantities lower than that of other staple foods. When ENVIRON examined naturally occurring aldehydes such as formaldehyde and acetaldehyde, concentrations in Swedish snus were found to be lower than those of alcoholic and diet beverages. Another argument against cigarettes is the presence of radioactive compounds. While all tobacco products contain polonium-210 due to fertilizers, soil, water, and air, the radioisotopes found in snus are not thought to be absorbed into the body. At the very worst, “the author suggested that habitual snus users are exposed to a radiation dose per year similar to the exposure from three single dental x-rays.” (Page 30)

To further complicate the issue, the methodology of each study of smokeless tobacco products has been highly varied. Not only did many previous studies use American smokeless tobacco, but their methods for administering the product to rats were described as “a highly invasive method involving surgically created oral test canals.” (Page 54) We think this is entirely unrealistic simulation of the average consumer’s habits.

We did notice however that Gothiatek did not specify any limits for cobalt and barium. It is likely that they are not to be found in any significant quantity, but if Swedish Match is to have a standard, it should continually seek to improve them as an industry leader. Ultimately, there are thousands of compounds, and not all are extractable or testable in economic quantities. Additionally, there exists no standard set of biomarkers for testing, so more research is needed.

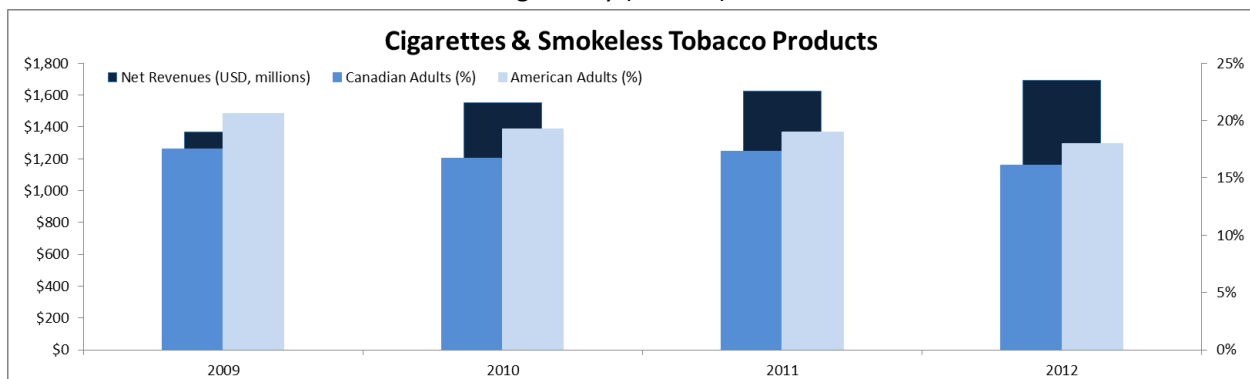
At the time of writing, ENVIRON found that the most significant issues associated with the chronic use of Swedish snus were cardiovascular, reversible in nature, and most likely the result of nicotine. Due to the oral nature of the product, there is limited evidence to suggest that Swedish snus may be linked to non-carcinogenic dental activity such as dental caries, oral mucosal lesions, tooth loss, tooth wear, and periodontal disease. However, there are other variables such as the dental habits of the test subject. Given how dental issues rarely appear overnight, it is difficult to monitor the other habits of subjects in addition to their consumption of Swedish snus in an economical and even ethical manner.

# Investment Thesis

## Substitution

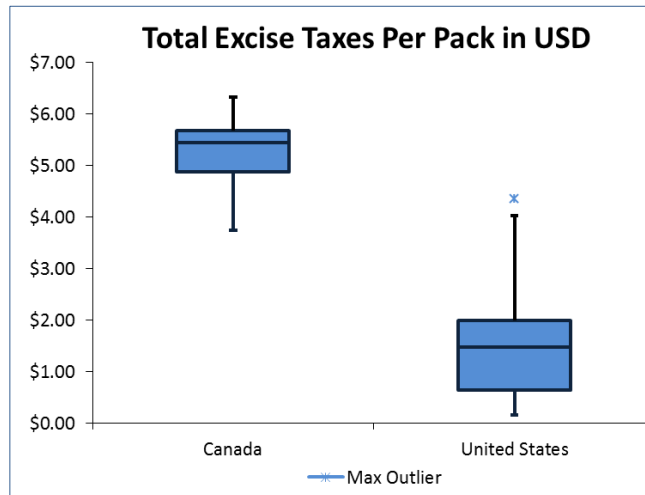
The fundamental assumption behind our thesis for substitution is that the odds of breaking the addiction to nicotine are scaled against the consumer. Even with the advent of medicines such as Chantix (Varencline) and Zyban (Bupropion) for quitting smoking, they are by prescription only and not without their share of side effects. The market for prescription quit products is also limited by contraindications with existing medicines and supplements as well as individual biological incompatibility. We see evidence of substitution in the nicotine replacement therapy (NRT) market as well. NRT products provide pure nicotine through inhalers, aerosols, patches, gums, and lozenges. The concept behind NRT products is that it is easier to quit smoking by gradually reducing the nicotine consumed rather than by shocking the body through “cold turkey” quitting. Even in the NRT market, ACNielsen researchers found that “5-9% of nicotine gum users relied on it for longer than the recommended three months.” Again, we find nicotine to be extremely addictive. The resulting symptoms from sudden and complete cessation are often severe enough to induce the smoker to relapse. We also think that a consumer contemplating prescription medicines is fundamentally different than one who is merely looking for an alternative to cigarette smoking. The severity of addiction can vary due to a person’s genetic makeup, social environment, and life events, but a comprehensive examination into the mechanics of addiction is clearly beyond the scope of this document.

Today, smoking is on the decline, but if our assumptions are to hold true, this must mean that the demand for nicotine must be satisfied through other channels. We have noticed an increase in the consumption of smokeless tobacco products. The growth of Swedish snus in the United States is still in its infancy, so we took a glance at Altria Group, Inc.’s (Altria) subsidiary U.S. Smokeless Tobacco Company (USSTC). In the United States and Canada, the three dominant brands of dipping tobacco are Copenhagen, Skoal, and Grizzly. Copenhagen and Skoal are both made by USSTC. In the chart below, we compare the net revenues of USSTC against rates of cigarette smoking in the United States and Canada among adults. The net revenue data comes from Altria’s 10-K filing, United States smoking rates are from the Centers for Disease Control and Prevention (CDC), and Canadian data comes from Health Canada’s Canadian Tobacco Use Monitoring Survey (CTUMS).



## Investment Thesis

### Global Expansion



We see two geographical markets with the greatest potential for expansion. In the near term, the United States has been a prime business environment. We examined total excise taxes per pack of cigarettes (Appendix Figure 1) by province in Canada and by state in the United States as a proxy for taxes on snus, cigars, and other Swedish Match products. The Canadian mean tax per pack of cigarettes was \$6.55 CAD or \$5.24 USD while the American mean tax was only \$1.58 USD. For a more direct comparison, British Columbia and New York are known to have relatively high tobacco taxes in

their respective countries. A can of General retails for \$19.95 CAD in Vancouver, British Columbia while the same can in New York City, New York retails for \$7.50 USD. Given the economic importance the crop and the political power of the tobacco lobby in the United States, we do not foresee average excise taxes rising past the rate of inflation in our estimates. Swedish Match estimates that in 2013, the General brand of snus has captured around nine percent of the United States smokeless market and was available through over 21,000 retailers. We think that lower excise taxes, the overall support of the tobacco lobby, and PMI's distributional expertise will help Swedish Match grow its market share in the United States.

In the longer term, perhaps past the horizon of our estimates, we see the EU as the market with the most potential for Swedish Match. Currently, the sale of Swedish snus is illegal in all EU countries. We realize this is a wildcard decision. Snus will be either fully legal or illegal, but as of right now, we see encouraging signs. On November 28, 2008, the Swedish Government asked the EU Commission for a review of its export ban. On October 8, 2014, the European Parliament rejected a proposal to ban flavours in snus and impose stricter regulations on the tobacco industry. We think that the science behind the product as well as the support of Sweden's trade minister will eventually demonstrate to the European Parliament the logical fallacy behind allowing the sale of cigarettes and fire cured and fermented chewing tobacco products but upholding a ban on Swedish snus. If the ban were to be lifted, we would expect a near instantaneous rise in the price of Swedish Match shares.

## Investment Thesis

---

### Forecasted Declines

In line with the company's recent performance, we expect a continued decline in the lights division. Lighters and matches are products with razor thin margins but Swedish Match does have the distribution and production scale to remain a market leader. Our issue with lights is that we think that Swedish Match is a market leader in a slowly contracting industry. While the line may be contributing to sales, we see no convincing reason as to why the line should form a greater part of sales in the long term. We have factored in a gradual decline to a residual percentage of sales at the terminal year of our estimates of approximately two percent. In the 2013 Annual Report, Swedish Match "estimates that consumption of matches in markets where the Company has a presence declined during the year, in line with previous years." The portion of forest land on the balance sheet is made of poplar and pine forests in Brazil which are maintained to secure the wood needed for the lights division. We would not be surprised to see a divestiture of these assets in the long term. For normal operating purposes, wood is currently sourced from external Forest Stewardship Council (FSC) certified sources.

### Modified Risk Tobacco Product (MRTP) Application

On June 11, 2014, Swedish Match submitted an MRTP application to the FDA. The application is a document over 100,000 pages long that cites scientific evidence in favour of select brands of the General line to be sold in the United States under a modified risk classification. Prior to submission, Swedish Match also established an independent MRTP Advisory Panel in 2013 to study matters relating to the application. The immediate benefits are reduced labelling requirements, but more importantly, the FDA ruling will be closely watched by all sides of the tobacco industry and by foreign governments. We think that the application is well supported by decades of documented evidence, but the FDA will also take into account public commentary as well as opinions of the "morality" of the issue. On one hand, there are groups who support the complete abstinence from all forms of tobacco. Swedish Match will encounter challenges from this side which does not view the use of modified or lower risk tobacco products as a legitimate alternative.

# Investment Thesis

## Comparable Companies Analysis (CCA)

On the basis of our comparable companies analysis, we have found several noteworthy factors. Valuing on a price to free cash flow per share basis, the price to equate Swedish Match's ADR shares to the mean of the peer group would be \$22.33 USD. This share price would not be disproportionate in comparison with our model estimates. There are many publicly traded tobacco companies, but very few are true tobacco product companies. When we use the word "true" we are referring to companies that produce tobacco products that are recognizable to the end consumer and not bulk leaves sold in pallets. Again, this type of industry requires enormous scale in terms of distribution, production, research & development, and access to financing. For this reason, we excluded companies that exclusively grew tobacco, developed patents for seeds and genetics, distributors, and other intermediaries. Swedish Match is definitely dwarfed in terms of market capitalization and enterprise value in the industry. This is not an entirely negative factor as Swedish Match operates in a very specific niche market and has nearly perfected the production of portion snus. The dividend yield is comparatively low and we do not foresee any increases considering the existing efforts dedicated to expanding in the United States. Along with expansion assumptions, we expect to continue seeing a relatively high debt to assets level. Swedish Match has an established medium term note program (MTN) and it likely will continue to use this facility in the near future. MTNs generally mature in five to 10 years.

A larger version of the table below can be found in Appendix Figure 5

Swedish Match AB (NASDAQ OMX Nordic: SWMA / OTC Pink: SWMAY) Comparable Companies Analysis (CCA)										
All figures in United States Dollars unless otherwise noted. (USD)										
Company	Price	Shares Outstanding	Market Capitalization	Dividend Yield (TTM)	Enterprise Value (EV)	EV/EBITDA (TTM)	Debt to Assets (Quarterly)	EPS Diluted (TTM)	P/E	P/FCF
Philip Morris International Inc.	\$ 80.24	1,554,000,000	\$ 124,692,960,000	4.84%	\$ 153,870,000,000	12.110	88.14%	\$ 4.77	16.825	18.933
Altria Group Inc.	\$ 53.10	1,978,000,000	\$ 104,925,600,000	3.77%	\$ 116,320,000,000	14.960	42.62%	\$ 2.57	20.661	23.744
Reynolds American Inc.	\$ 67.95	531,280,000	\$ 36,100,476,000	3.94%	\$ 40,220,000,000	15.150	35.79%	\$ 2.75	24.727	25.441
Lorillard, Inc.	\$ 65.61	360,050,000	\$ 23,622,880,500	3.75%	\$ 25,530,000,000	11.670	101.50%	\$ 3.28	20.009	18.341
British American Tobacco PLC (ADR) Ratio (DR:ORD) 1:2	\$112.65	932,060,000	\$ 52,498,279,500	4.28%	\$ 123,950,000,000	11.640	49.51%	\$ 6.32	17.819	13.871
Japan Tobacco Inc. (ADR) Ratio (DR:ORD) 1:1	\$ 27.54	1,817,560,000	\$ 50,055,602,400	4.26%	\$ 51,500,000,000	7.080	6.07%	\$ 2.21	12.484	11.842
Imperial Tobacco Group PLC (ADR) Ratio (DR:ORD) 1:2	\$ 93.42	478,550,000	\$ 22,353,070,500	4.44%	\$ 59,120,000,000	13.440	38.19%	\$ 4.95	18.888	(32.186)
Swedish Match AB (ADR) Ratio (DR:ORD) 1:0.5	\$ 16.35	200,500,000.00	\$ 6,556,350,000	2.54%	\$ 7,417,590,000	13.030	63.36%	\$ 0.99	16.555	8.365
Mean	\$ 71.50	1,092,785,714.29	\$ 59,178,409,842.86	4.18%	\$ 81,501,428,571	12.293	51.69%	\$ 3.83	18.773	11.427
Median	\$ 67.95	932,060,000.00	\$ 50,055,602,400.00	4.26%	\$ 59,120,000,000	12.110	42.62%	\$ 3.28	18.888	18.341
Maximum	\$112.65	1,978,000,000.00	\$ 124,692,960,000.00	4.84%	\$ 153,870,000,000	15.150	101.50%	\$ 6.32	24.727	25.441
Minimum	\$ 27.54	360,050,000.00	\$ 22,353,070,500.00	3.75%	\$ 25,530,000,000	7.080	6.07%	\$ 2.21	12.484	(32.186)

# Investment Thesis

## Discounted Cash Flow Analysis (DCF)

Swedish Match's products are sold in nearly every area of the planet, whether directly, through distributors, local retailers, or even smaller online channels. As a consolidated entity with approximately 200 years of history, its magnitude was considered in our analysis. For this reason, we have decided to simplify our analysis by only considering the company as a consolidated entity, rather than a sum of many parts. We then projected growth over an expanded period of 20 years. To simplify our projections, we calculated all figures except the ADR share price exclusively in SEK. Due to truncation in Swedish Match's audited historical financial statements, we had to exercise liberties in correcting line items, often with an alteration no more than 2,000,000 SEK to maintain the integrity of the fundamental accounting equation. Below is a highly compressed version of our model.

All figures in millions of Swedish Krona unless otherwise noted. (SEK)		2015 Est.	2016 Est.	2017 Est.	2018 Est.	2019 Est.	2020 Est.	2021 Est.	2022 Est.	2023 Est.	2024 Est.	2025 Est.	2026 Est.	2027 Est.	2028 Est.	2029 Est.	2030 Est.	2031 Est.	2032 Est.	2033 Est.	2034 Est.
Consolidated Free Cash Flow																					
Sales Attributable to Snuff and Moist Snuff		11,153	11,752	12,455	13,249	14,153	15,184	16,359	17,712	19,238	20,995	22,913	25,032	28,054	31,080	34,652	38,859	43,637	48,272	53,889	63,615
Sales Attributable to Other Tobacco Products		5,311	5,159	4,855	4,726	4,574	4,388	4,181	3,959	3,744	3,478	3,175	2,839	2,584	1,879	2,051	2,288	2,482	2,757	3,088	3,455
Sales Attributable to Lights		2,380	2,281	2,133	2,033	1,889	1,734	1,573	1,399	1,208	991	742	601	480	347	1,037	1,141	1,281	1,399	1,500	1,747
Sales Attributable to Other Operations		7,297	8,268	8,776	8,421	10,153	10,584	11,229	12,255	14,238	16,544	17,260	18,661	20,744	22,511	24,142	25,673	27,937	30,264	32,720	34,459
Total Sales, Including Tobacco Tax		26,546	27,362	28,319	28,442	30,767	32,365	34,862	36,127	38,475	41,169	44,266	47,787	51,869	56,527	61,897	66,987	73,236	80,312	88,115	104,289
EBIT		3,854	3,989	4,064	4,233	4,406	4,606	4,837	5,101	5,402	5,746	6,128	6,585	7,085	7,679	8,344	9,107	9,983	10,980	12,113	13,487
Effective Tax Rate		22.82%	22.84%	22.87%	22.89%	22.91%	22.93%	22.95%	22.97%	22.99%	23.01%	23.03%	23.05%	23.07%	23.09%	23.11%	23.13%	23.15%	23.17%	23.19%	23.21%
Depreciation		282	272	283	293	304	316	327	340	352	366	379	394	408	424	439	456	473	491	509	528
Change in Net Working Capital		(5,811)	2,749	(5,088)	2,862	(2,772)	3,022	(3,889)	3,229	(3,033)	3,489	(3,308)	3,812	(3,411)	4,213	(3,852)	4,708	(3,931)	5,322	(4,354)	5,412
Capital Expenditures		293	245	227	279	284	298	313	329	345	363	381	400	420	442	464	487	511	537	564	582
Consolidated Unlevered Free Cash Flow		6,119	885	6,869	5,086	6,792	5,176	7,285	5,489	5,834	5,799	6,799	5,181	6,794	8,816	11,855	13,596	14,885	16,791	18,791	6,777
All figures in millions of Swedish Krona unless otherwise noted. (SEK)																					
Consolidated Discounted Cash Flow																					
Consolidated Discounted Unlevered Free Cash Flow		5,638,084,062	794,965,452	5,351,715,539	328,808,530	5,135,187,569	383,912,121	5,238,245,881	383,631,268	5,174,436,087	1,062,659,055	5,188,989,228	1,187,710,218	5,287,345,448	1,345,561,884	6,489,435,739	1,245,516,116	8,646,146,889	1,886,225,784	8,979,772,940	2,387,386,286
Shares Outstanding		289,488,000	288,980,000	288,265,000	289,400,000	290,500,000	290,500,000	290,500,000	290,500,000	290,500,000	290,500,000	290,500,000	290,500,000	290,500,000	290,500,000	290,500,000	290,500,000	290,500,000	290,500,000	290,500,000	290,500,000
Consolidated Discounted Unlevered Free Cash Flow per Share		28.14	3.82	27.76	4.13	26.78	6.43	26.15	4.82	26.86	5.31	26.90	5.94	26.29	6.73	27.05	7.73	28.23	9.90	29.90	11.94
Discount Rate		4.87%																			
Present Value Per Share SEK (NASDAQ OMX Nordic: SWMA)		245.114																			
Present Value Per Share USD (OTC Pink: SWMAU)		201.17																			
Weighted Average Cost of Capital (WACC)																					
Capital Structure		(1) Market Value of Firm's Equity SEK (2) Market Value of Firm's Debt SEK (3) Total Market Value of Firm's Equity and Debt SEK																			
Cost of Equity		(4) Risk Free Rate (Swedish Krona: "SE 10Y 10Y" current to January 30, 2015) (5) Equity Beta (6) Swedish Equity Market Risk Premium (Assumed Constant, current to January 2015) (7) Cost of Equity using Capital Asset Pricing Model (CAPM) (Eq. 1: E = RF + (B/E) * (RM - RF))																			
Cost of Debt		(8) Weighted Cost of Debt (Based on outstanding issues and credit rating) (9) Corporate Tax Rate (Based on Swedish Corporate Tax Rate 2008-2034)																			
WACC		WACC = E/V * Re + D/V * Rd * (1 - T) Swedish Country Risk Premium (Assumed Constant, current to January 2015) Effective Discount Rate																			

The key assumption we have is that sales attributable to snuff and moist snuff as well as other operations (sales of snuff and moist snuff in Scandinavian markets) will continue to form a greater share of total sales. We forecast declines in lights and other tobacco products as a percent of total sales. This is in line with the Swedish Match's vision of "A world without cigarettes" and the historic performance of its lights division. We simply do not see the growth opportunities needed for lights to form a greater share of total sales. The company's matches may be fairly ubiquitous in certain local markets, but we fail to find a reason for the sales of Clipper lighters to outperform Bic lighters worldwide. Gillette, the former owner of Cricket divested the line due to years of failing sales. Balance sheet line items such as receivables were projected in line with the percentage growth in total sales. We did not factor in any significant increases in debt or equity financing. With respect to debt, the company has been actively paying off its outstanding bonds and also repurchasing shares on a regular basis.

# Investment Thesis

Swedish Match AB (NASDAQ OMX Nordic: SWMA / OTC Pink: SWMAN) Cost of Debt													
Issue Name	CUSIP	ISIN	Amount Outstanding	Currency	Amount Outstanding (SEK)	Risk Yield to Maturity	Issue Date	Maturity Date	Time to Maturity (Years)	Weighted Rate	Comparable Risk Free Rate	Weighted Risk Free Premium	Total Weighted Rate
SWEDEMAT 4.34 07/10/16 CORP	E0154578	XS050544803	1,000,000,000	SEK	1,000,000,000	0.160%	12/07/2010	12/07/2016	5.00	0.019%	SVERIGES RIKSBANK 5Y (SWEDEN)	0.022%	0.041%
SWEDEMAT 4.25 09/19/18 CORP	E8112530	XS067816154	750,000,000	SEK	750,000,000	1.086%	19/09/2011	19/09/2018	7.00	0.001%	SVERIGES RIKSBANK 7Y (SWEDEN)	0.001%	0.123%
SWEDEMAT 4.00 12/02/16 CORP	E0151838	XS070469223	400,000,000	SEK	400,000,000	0.471%	22/12/2011	22/12/2016	5.00	0.001%	SVERIGES RIKSBANK 5Y (SWEDEN)	0.000%	0.000%
SWEDEMAT 3.875 11/24/17 CORP	E1475872	XS066218858	350,000,000	EUR	3,282,000,000	0.317%	24/11/2010	24/11/2017	7.00	0.117%	DEUTSCHE BUNDESBANK 7Y (GERMANY)	0.019%	0.132%
SWEDEMAT FLOAT 05/16/16 CORP	E0171167	XS070618070	500,000,000	SEK	500,000,000	0.639%	04/06/2012	01/02/2016	4.66	0.000%	SVERIGES RIKSBANK 5Y (SWEDEN)	0.000%	0.033%
SWEDEMAT 4.78 02/26/16 CORP	E1602766	XS059681184	250,000,000	SEK	250,000,000	0.341%	28/02/2011	29/02/2016	5.00	0.010%	SVERIGES RIKSBANK 5Y (SWEDEN)	0.006%	0.016%
SWEDEMAT FLOAT 02/16/16 CORP	E1605759	XS059168779	200,000,000	SEK	200,000,000	0.616%	18/02/2013	18/02/2019	6.00	0.000%	SVERIGES RIKSBANK 6Y (SWEDEN)	0.000%	0.023%
SWEDEMAT 3.875 02/01/18 CORP	E1217118	XS070619324	150,000,000	SEK	150,000,000	0.836%	04/06/2012	01/02/2018	6.66	0.014%	SVERIGES RIKSBANK 6Y (SWEDEN)	0.003%	0.017%
SWEDEMAT 2.18 06/26/22 CORP	E1606969	X1421071446	100,000,000	CHF	883,800,000	0.889%	26/06/2013	26/06/2022	10.00	0.000%	SCHWEIZERISCHE NATIONALBANK 10Y (SWITZERLAND)	0.010%	0.100%
SWEDEMAT 3.125 04/03/19 CORP	E1110279	XS070731987	100,000,000	EUR	927,750,000	0.686%	03/04/2012	03/04/2019	7.00	0.072%	DEUTSCHE BUNDESBANK 7Y (GERMANY)	0.004%	0.077%
SWEDEMAT 4.00 06/30/28 CORP	E1605768	XS059690203	50,000,000	USD	413,300,000	3.989%	31/05/2013	31/05/2028	15.01	0.186%	UNITED STATES TREASURY 10Y (USA)	0.006%	0.281%
SWEDEMAT 3.875 02/16/22 CORP	E1414050	XS071668118	30,000,000	EUR	281,319,000	1.684%	16/02/2012	16/02/2022	10.00	0.003%	DEUTSCHE BUNDESBANK 10Y (GERMANY)	0.011%	0.060%
Swedish Match AB					Total					Total		Total	Cost of Debt
Synthetic CDS Spread Premium (BBB) = 1.75%					8,908,234,000					0.715%		6.220%	2.685%

Our cost of debt took into account outstanding issues and Swedish Match's credit rating, and is an approximation based on the size of each issue. Each issue's amount outstanding was converted into SEK, and the yield to maturity was multiplied by its relative weight. A premium based on the risk free alternative to each issue in its currency was also multiplied by the issue's relative weight. These two totals were then added along with a synthetic estimate based on CDS spreads for BBB rated corporate debt with similar characteristics. Standard & Poor's most recent long term rating for Swedish Match is BBB with a stable outlook. We used the longer term rating because of the length of our projections. We relied on the Swedish equity market risk premium, the Swedish country risk premium, and the CDS spread premiums as provided by Aswath Damodaran, Professor of Corporate Finance and Valuation at the Stern School of Business at New York University.

Sweden, like many developed countries around the world has had low interest rates across the board. While our goal is to value the ADR we cannot forget that it is ultimately dependent on the underlying security. Because underlying shares are denominated in SEK, we have used the 10 year, Swedish Government Bond rate as of the time of publication as our risk free rate. Sweden is also in a state of deflation, but our forecast has increased inflation in a linear pattern over time to the targeted two percent as set by Sveriges Riksbank, the Swedish Central Bank.

Our forecasted present value of the next 20 years of consolidated unlevered free cash flow per ADR of Swedish Match is \$23.17 USD. This represents an upside of approximately 42 percent against the current share price. To convert the underlying to the ADR, we multiplied the underlying by a mean daily historical (Sveriges Riksbank daily cross rate from January 31, 1994 to January 30, 2015) SEK/USD rate of 0.13388.

The complete discounted cash flow model including historical financial statements, projections, and weighted average cost of capital (WACC) calculations can be found in Appendix Figure 3. A highly compressed version can be found in Appendix Figure 4. A larger cost of debt table can be found in Appendix Figure 6.

# Appendix

Figure 1

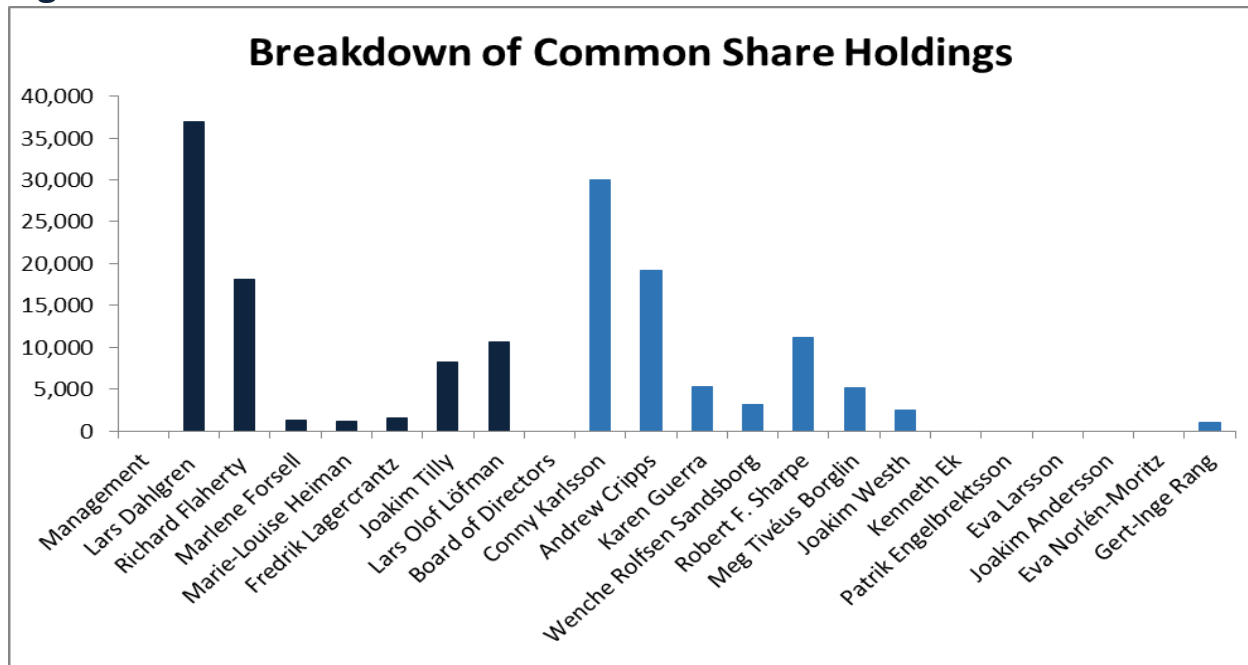
As of May 2014	Total Excise Taxes Per 200 Cigarettes (CAD)	Total Excise Taxes Per Pack (CAD)	Total Excise Taxes Per Pack (USD, CAD/USD=0.80)
British Columbia	\$68.83	\$6.88	\$5.51
Alberta	\$61.03	\$6.10	\$4.88
Saskatchewan	\$71.03	\$7.10	\$5.68
Manitoba	\$79.03	\$7.90	\$6.32
Ontario	\$48.97	\$4.90	\$3.92
Quebec	\$46.83	\$4.68	\$3.75
New Brunswick	\$59.03	\$5.90	\$4.72
Nova Scotia	\$68.07	\$6.81	\$5.45
Prince Edward Island	\$66.03	\$6.60	\$5.28
Newfoundland	\$68.03	\$6.80	\$5.44
Northwest Territories	\$78.23	\$7.82	\$6.26
Nunavut	\$71.03	\$7.10	\$5.68
Yukon	\$63.03	\$6.30	\$5.04
Canadian Average	\$65.32	\$6.55	\$5.24

As of January 2015	Total Excise Taxes Per 200 Cigarettes (USD)	Total Excise Taxes Per Pack (USD)	Total Excise Taxes Per Pack (CAD, USD/CAD=1.25)
Alabama	\$4.250	\$0.425	\$0.531
Alaska	\$20.000	\$2.000	\$2.500
Arizona	\$20.000	\$2.000	\$2.500
Arkansas	\$11.500	\$1.150	\$1.438
California	\$8.700	\$0.870	\$1.088
Colorado	\$8.400	\$0.840	\$1.050
Connecticut	\$34.000	\$3.400	\$4.250
Delaware	\$16.000	\$1.600	\$2.000
DC	\$25.000	\$2.500	\$3.125
Florida	\$13.390	\$1.339	\$1.674
Georgia	\$3.700	\$0.370	\$0.463
Hawaii	\$32.000	\$3.200	\$4.000
Idaho	\$5.700	\$0.570	\$0.713
Illinois	\$19.800	\$1.980	\$2.475
Indiana	\$9.950	\$0.995	\$1.244
Iowa	\$13.600	\$1.360	\$1.700
Kansas	\$7.900	\$0.790	\$0.988
Kentucky	\$6.000	\$0.600	\$0.750
Louisiana	\$3.600	\$0.360	\$0.450
Maine	\$20.000	\$2.000	\$2.500
Maryland	\$20.000	\$2.000	\$2.500
Massachusetts	\$35.100	\$3.510	\$4.388
Michigan	\$20.000	\$2.000	\$2.500
Minnesota	\$29.000	\$2.900	\$3.625
Mississippi	\$6.800	\$0.680	\$0.850
Missouri	\$1.700	\$0.170	\$0.213
Montana	\$17.000	\$1.700	\$2.125
Nebraska	\$6.400	\$0.640	\$0.800
Nevada	\$8.000	\$0.800	\$1.000
New Hampshire	\$17.800	\$1.780	\$2.225
New Jersey	\$27.000	\$2.700	\$3.375
New Mexico	\$16.600	\$1.660	\$2.075
New York	\$43.500	\$4.350	\$5.438
North Carolina	\$4.500	\$0.450	\$0.563
North Dakota	\$4.400	\$0.440	\$0.550
Ohio	\$12.500	\$1.250	\$1.563
Oklahoma	\$10.300	\$1.030	\$1.288
Oregon	\$13.100	\$1.310	\$1.638
Pennsylvania	\$16.000	\$1.600	\$2.000
Rhode Island	\$35.000	\$3.500	\$4.375
South Carolina	\$5.700	\$0.570	\$0.713
South Dakota	\$15.300	\$1.530	\$1.913
Tennessee	\$6.200	\$0.620	\$0.775
Texas	\$14.100	\$1.410	\$1.763
Utah	\$17.000	\$1.700	\$2.125
Vermont	\$27.500	\$2.750	\$3.438
Virginia	\$3.000	\$0.300	\$0.375
Washington	\$30.250	\$3.025	\$3.781
West Virginia	\$5.500	\$0.550	\$0.688
Wisconsin	\$25.200	\$2.520	\$3.150
Wyoming	\$6.000	\$0.600	\$0.750
Puerto Rico	\$22.300	\$2.230	\$2.788
Guam	\$30.000	\$3.000	\$3.750
Northern Marianas	\$17.500	\$1.750	\$2.188
American Average	\$15.810	\$1.581	\$1.976

# Appendix

**Figure 2**



## Appendix

### Figure 3

[illegible]

# Appendix

## Figure 4

2015-2016		2016-2017		2017-2018		2018-2019		2019-2020		2020-2021		2021-2022		2022-2023		2023-2024		2024-2025		2025-2026		2026-2027		2027-2028		2028-2029		2029-2030		2030-2031		2031-2032		2032-2033		2033-2034		2034-2035		2035-2036		2036-2037		2037-2038		2038-2039		2039-2040		2040-2041		2041-2042		2042-2043		2043-2044		2044-2045		2045-2046		2046-2047		2047-2048		2048-2049		2049-2050		2050-2051		2051-2052		2052-2053		2053-2054		2054-2055		2055-2056		2056-2057		2057-2058		2058-2059		2059-2060		2060-2061		2061-2062		2062-2063		2063-2064		2064-2065		2065-2066		2066-2067		2067-2068		2068-2069		2069-2070		2070-2071		2071-2072		2072-2073		2073-2074		2074-2075		2075-2076		2076-2077		2077-2078		2078-2079		2079-2080		2080-2081		2081-2082		2082-2083		2083-2084		2084-2085		2085-2086		2086-2087		2087-2088		2088-2089		2089-2090		2090-2091		2091-2092		2092-2093		2093-2094		2094-2095		2095-2096		2096-2097		2097-2098		2098-2099		2099-2100		2100-2101		2101-2102		2102-2103		2103-2104		2104-2105		2105-2106		2106-2107		2107-2108		2108-2109		2109-2110		2110-2111		2111-2112		2112-2113		2113-2114		2114-2115		2115-2116		2116-2117		2117-2118		2118-2119		2119-2120		2120-2121		2121-2122		2122-2123		2123-2124		2124-2125		2125-2126		2126-2127		2127-2128		2128-2129		2129-2130		2130-2131		2131-2132		2132-2133		2133-2134		2134-2135		2135-2136		2136-2137		2137-2138		2138-2139		2139-2140		2140-2141		2141-2142		2142-2143		2143-2144		2144-2145		2145-2146		2146-2147		2147-2148		2148-2149		2149-2150		2150-2151		2151-2152		2152-2153		2153-2154		2154-2155		2155-2156		2156-2157		2157-2158		2158-2159		2159-2160		2160-2161		2161-2162		2162-2163		2163-2164		2164-2165		2165-2166		2166-2167		2167-2168		2168-2169		2169-2170		2170-2171		2171-2172		2172-2173		2173-2174		2174-2175		2175-2176		2176-2177		2177-2178		2178-2179		2179-2180		2180-2181		2181-2182		2182-2183		2183-2184		2184-2185		2185-2186		2186-2187		2187-2188		2188-2189		2189-2190		2190-2191		2191-2192		2192-2193		2193-2194		2194-2195		2195-2196		2196-2197		2197-2198		2198-2199		2199-2200		2200-2201		2201-2202		2202-2203		2203-2204		2204-2205		2205-2206		2206-2207		2207-2208		2208-2209		2209-2210		2210-2211		2211-2212		2212-2213		2213-2214		2214-2215		2215-2216		2216-2217		2217-2218		2218-2219		2219-2220		2220-2221		2221-2222		2222-2223		2223-2224		2224-2225		2225-2226		2226-2227		2227-2228		2228-2229		2229-2230		2230-2231		2231-2232		2232-2233		2233-2234		2234-2235		2235-2236		2236-2237		2237-2238		2238-2239		2239-2240		2240-2241		2241-2242		2242-2243		2243-2244		2244-2245		2245-2246		2246-2247		2247-2248		2248-2249		2249-2250		2250-2251		2251-2252		2252-2253		2253-2254		2254-2255		2255-2256		2256-2257		2257-2258		2258-2259		2259-2260		2260-2261		2261-2262		2262-2263		2263-2264		2264-2265		2265-2266		2266-2267		2267-2268		2268-2269		2269-2270		2270-2271		2271-2272		2272-2273		2273-2274		2274-2275		2275-2276		2276-2277		2277-2278		2278-2279		2279-2280		2280-2281		2281-2282		2282-2283		2283-2284		2284-2285		2285-2286		2286-2287		2287-2288		2288-2289		2289-2290		2290-2291		2291-2292		2292-2293		2293-2294		2294-2295		2295-2296		2296-2297		2297-2298		2298-2299		2299-2300		2300-2301		2301-2302		2302-2303		2303-2304		2304-2305		2305-2306		2306-2307		2307-2308		2308-2309		2309-2310		2310-2311		2311-2312		2312-2313		2313-2314		2314-2315		2315-2316		2316-2317		2317-2318		2318-2319		2319-2320		2320-2321		2321-2322		2322-2323		2323-2324		2324-2325		2325-2326		2326-2327		2327-2328		2328-2329		2329-2330		2330-2331		2331-2332		2332-2333		2333-2334		2334-2335		2335-2336		2336-2337		2337-2338		2338-2339		2339-2340		2340-2341		2341-2342		2342-2343		2343-2344		2344-2345		2345-2346		2346-2347		2347-2348		2348-2349		2349-2350		2350-2351		2351-2352		2352-2353		2353-2354		2354-2355		2355-2356		2356-2357		2357-2358		2358-2359		2359-2360		2360-2361		2361-2362		2362-2363		2363-2364		2364-2365		2365-2366		2366-2367		2367-2368		2368-2369		2369-2370		2370-2371		2371-2372		2372-2373		2373-2374		2374-2375		2375-2376		2376-2377		2377-2378		2378-2379		2379-2380		2380-2381		2381-2382		2382-2383		2383-2384		2384-2385		2385-2386		2386-2387		2387-2388		2388-2389		2389-2390		2390-2391		2391-2392		2392-2393		2393-2394		2394-2395		2395-2396		2396-2397		2397-2398		2398-2399		2399-2400		2400-2401		2401-2402		2402-2403		2403-2404		2404-2405		2405-2406		2406-2407		2407-2408		2408-2409		2409-2410		2410-2411		2411-2412		2412-2413		2413-2414		2414-2415		2415-2416		2416-2417		2417-2418		2418-2419		2419-2420		2420-2421		2421-2422		2422-2423		2423-2424		2424-2425		2425-2426		2426-2427		2427-2428		2428-2429		2429-2430		2430-2431		2431-2432		2432-2433		2433-2434		2434-2435		2435-2436		2436-2437		2437-2438		2438-2439		2439-2440		2440-2441		2441-2442		2442-2443		2443-2444		2444-2445		2445-2446		2446-2447		2447-2448		2448-2449		2449-2450		2450-2451		2451-2452		2452-2453		2453-2454		2454-2455		2455-2456		2456-2457		2457-2458		2458-2459		2459-2460		2460-2461		2461-2462		2462-2463		2463-2464		2464-2465		2465-2466		2466-2467		2467-2468		2468-2469		2469-2470		2470-2471		2471-2472		2472-2473		2473-2474		2474-2475		2475-2476		2476-2477		2477-2478		2478-2479		2479-2480		2480-2481		2481-2482		2482-2483		2483-2484		2484-2485		2485-2486		2486-2487		2487-2488		2488-2489		2489-2490		2490-2491		2491-2492		2492-2493		2493-2494		2494-2495		2495-2496		2496-2497		2497-2498		2498-2499		2499-2500		2500-2501		2501-2502		2502-2503		2503-2504		2504-2505		2505-2506		2506-2507		2507-2508		2508-2509		2509-2510		2510-2511		2511-2512		2512-2513		2513-2514		2514-2515		2515-2516		2516-2517		2517-2518		2518-2519		2519-2520		2520-2521		2521-2522		2522-2523		2523-2524		2524-2525		2525-2526		2526-2527		2527-2528		2528-2529		2529-2530		2530-2531		2531-2532		2532-2533		2533-2534		2534-2535		2535-2536		2536-2537		2537-2538		2538-2539		2539-2540		2540-2541		2541-2542		2542-2543		2543-2544		2544-2545		2545-2546		2546-2547		2547-2548		2548-2549		2549-2550		2550-2551		2551-2552		2552-2553		2553-2554		2554-2555		2555-2556		2556-2557		2557-2558		2558-2559		2559-2560		2560-2561		2561-2562		2562-2563		2563-2564		2564-2565		2565-2566		2566-2567		2567-2568		2568-2569		2569-2570		2570-2571		2571-2572		2572-2573		2573-2574		2574-2575		2575-2576		2576-2577		2577-2578		2578-2579		2579-2580		2580-2581		2581-2582		2582-2583		2583-2584		2584-2585		2585-2586		2586-2587		2587-2588		2588-2589		2589-2590		2590-2591		2591-2592		2592-2593		2593-2594		2594-2595		2595-2596		2596-2597		2597-2598		2598-2599		2599-2600		2600-2601		2601-2602		2602-2603		2603-2604		2604-2605		2605-2606		2606-2607		2607-2608		2608-2609		2609-2610		2610-2611		2611-2612		2612-2613		2613-2614		2614-2615		2615-2616		2616-2617		2617-2618		2618-2619		2619-2620		2620-2621		2621-2622		2622-2623		2623-2624		2624-2625		2625-2626		2626-2627		2627-2628		2628-2629		2629-2630		2630-2631		2631-2632		2632-2633		2633-2634		2634-2635		2635-2636		2636-2637		2637-2638		2638-2639		2639-2640		2640-2641		2641-2642		2642-2643		2643-2644		2644-2645		2645-2646		2646-2647		2647-2648		2648-2649		2649-2650		2650-2651		2651-2652		2652-2653		2653-2654		2654-2655		2655-2656		2656-2657		2657-2658		2658-2659		2659-2660		2660-2661		2661-2662		2662-2663		2663-2664		2664-2665		2665-2666		2666-2667		2667-2668		2668-2669		2669-2670		2670-2671		2671-2672		2672-2673		2673-2674		2674-2675		2675-2676		2676-2677		2677-2678		2678-2679		2679-2680		2680-2681		2681-2682		2682-2683		2683-2684		2684-2685		2685-2686		2686-2687		2687-2688		2688-2689		2689-2690		2690-2691		2691-2692		2692-2693		2693-2694		2694-2695		2695-2696		2696-2697		2697-2698		2698-2699		2699-2700		2700-2701		2701-2702		2702-2703		2703-2704		2704-2705		2705-2706		2706-2707		2707-2708		2708-2709		2709-2710		2710-2711		2711-2712		2712-2713		2713-2714		2714-2715		2715-2716		2716-2717		2717-2718		2718-2719		2719-2720		2720-2721		2721-2722		2722-2723		2723-2724		2724-2725		2725-2726		2726-2727		2727-2728		2728-2729		2729-2730		2730-2731		2731-2732		2732-2733		2733-2734		2734-2735		2735-2736		2736-2737		2737-2738		2738-2739		2739-2740		2740-2741		2741-2742		2742-2743	
-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--	-----------	--

# Appendix

## Figure 5

All figures in United States Dollars unless otherwise noted. (USD)

Company	Ticker Symbol	Price	Share Outstanding	Market Capitalization	Dividend Yield (TTM)	Enterprise Value (EV)	EV/EBITDA (TTM)	Debt to Assets (Quarterly)	EPS Diluted (TTM)	P/E	P/B
Philip Morris International Inc.	NSE:MO	\$ 82.24	1,564,000,000	\$ 124,492,860,000	4.47%	\$ 124,492,860,000	12.41x	68.42%	\$ 4.77	16.62x	18.53x
Altria Group Inc.	NSE:MO	\$ 53.10	1,976,000,000	\$ 104,820,648,000	3.77%	\$ 104,820,648,000	14.46x	44.82%	\$ 2.75	24.72x	23.14x
Reynolds American Inc.	NSE:RAI	\$ 58.45	581,260,000	\$ 36,100,416,000	3.55%	\$ 36,100,416,000	15.16x	35.79%	\$ 3.28	24.72x	23.14x
Battelle, Inc.	NSE:LO	\$ 65.61	380,260,000	\$ 23,422,849,500	3.75%	\$ 23,422,849,500	11.47x	101.59%	\$ 3.28	20.08x	18.34x
British American Tobacco P.L.C. (ADR) Ratio (DR:ORD) 1:2	NSE:KMT.BT	\$ 72.65	852,060,000	\$ 62,046,279,500	4.25%	\$ 62,046,279,500	11.64x	48.97%	\$ 6.32	17.25x	15.67x
Japan Tobacco Inc. (ADR) Ratio (DR:ORD) 1:1	OTC:PMK_AJPJF	\$ 27.24	1,871,260,000	\$ 50,065,042,400	4.25%	\$ 50,065,042,400	7.68x	6.07%	\$ 2.21	12.45x	11.94x
Imperial Tobacco Group P.L.C. (ADR) Ratio (DR:ORD) 1:2	OTC:OX.TTBT	\$ 93.42	479,350,000	\$ 22,353,070,500	4.44%	\$ 22,353,070,500	13.44x	38.19%	\$ 4.95	18.88x	18.18x
Swedish Match AB (ADR) Ratio (DR:ORD) 1:0.5	OTC:PMK.SWMAV	\$ 16.35	200,500,000.00	\$ 6,565,580,000	2.54%	\$ 7,417,590,000	13.03x	63.36%	\$ 0.89	16.55x	8.38x
Mean		\$ 71.50	1,092,785,14.29	\$ 59,778,408,942.66	4.16%	\$ 61,501,426,571	12.23x	51.69%	\$ 3.83	18.73x	11.42x
Median		\$ 67.25	932,060,000.00	\$ 50,055,403,400.00	4.25%	\$ 56,120,000,000	12.10x	42.62%	\$ 3.28	18.88x	18.34x
Maximum		\$ 112.65	1,976,000,000.00	\$ 124,822,849,500.00	3.75%	\$ 124,822,849,500.00	15.16x	101.59%	\$ 6.32	24.72x	23.14x
Minimum		\$ 27.24	380,260,000.00	\$ 22,353,070,500.00	3.75%	\$ 23,422,849,500.00	7.68x	6.07%	\$ 2.21	12.45x	11.94x



## Legal Disclaimer

---

The content, opinions, estimates, and projections contained in this report are those of WestPeak Research Association (known as “WestPeak” or “WestPeak Research”) and its directors, analysts, and affiliates and are subject to change without notice. The content, opinions, estimates, and projections on this report may not have been updated directly by WestPeak and its directors, analysts, and affiliates and may also have been altered or without your or our knowledge. WestPeak and its directors, analysts, and affiliates, without exception, do not accept any liability for factual, typographical, and grammatical errors, omissions, or content in this report. WestPeak and its directors, analysts, and affiliates do not accept any liability for damages arising from the direct or indirect use of or reliance on any of the content, opinions, estimates, and projections on this report. WestPeak and its directors, analysts, and affiliates endeavor to ensure that the content, opinions, estimates, and projections have been compiled or derived from sources that we believe are reliable and contain information and opinions that are accurate and complete. Information may be available to WestPeak and its directors, analysts, and affiliates that is not reflected in this report. The information in this report is not intended to be used as the primary basis of investment decisions, and because of individual client objectives, should not be construed as advice designed to meet the particular investment needs of any investor. This report is for information purposes only and is not an offer to sell or the solicitation of an offer to buy any security. WestPeak and its directors, analysts, and affiliates may have a personal long or short position in any of the securities discussed herein, related securities or in options, futures, or other derivative instruments based thereon. The reader should assume that WestPeak and its directors, analysts, and affiliates may have a conflict of interest and should not rely solely on this report in evaluating whether or not to buy or sell securities of issuers discussed herein. The reader, by the viewing of and use of the content, opinions, estimates, and projections contained in this report is assumed by WestPeak and its directors, analysts, and affiliates to have fully read, understood, and unconditionally agreed to all the terms and conditions set forth in this legal disclaimer. Additionally, the reader, by the access and use of the content, opinions, estimates, and projections contained in this report is assumed by WestPeak and its directors, analysts, and affiliates to have fully read, understood, and unconditionally agreed to all the terms and conditions set forth in the Terms of Use and Website Privacy Statement publicly available under the “LEGAL” tab of <http://www.westpeakresearch.com>. Due to the content in this report, WestPeak and its directors, analysts, and affiliates must state that we do not endorse the use of tobacco or tobacco based products and we do not endorse the use of tobacco or tobacco based products to anyone under the legal minimum age in their jurisdiction. WestPeak and its directors, analysts, and affiliates do not possess any expert knowledge or professional accreditations on topics of a scientific nature. Information of a scientific nature contained in this report was compiled from third party sources which may not be reliable. WestPeak and its directors, analysts, and affiliates remind readers that none of the information contained in this report is intended to prescribe a treatment for, diagnose, treat, cure, or prevent any disease. For any health concerns, you should consult a registered health practitioner in your jurisdiction.

Walton Lim  
Director | Co-Founder

WestPeak Research Association  
[contact@westpeakresearch.com](mailto:contact@westpeakresearch.com)